

# Public Health Emergency Preparedness (PHEP) Program Local and Tribal PHEP Budget Expense Examples—Fiscal Year 2023–2024

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## What is the purpose of this document?

The purpose of this document is to provide local health departments and Tribal health centers with an organized list of previously approved Public Health Emergency Preparedness (PHEP) expenses. This information may be useful for jurisdictions when considering how to spend their annual PHEP funding.

## What is in this document?

This document includes PHEP expenses that were approved for Budget Period 5 (BP5), which runs 2023–2024. For these and any other PHEP budget expenses to be approved by the Office of Preparedness and Emergency Health Care (OPEHC), your agency must provide sufficient justification that the expense supports the Centers for Disease Control and Prevention (CDC) [Public Health Emergency Preparedness and Response Capabilities](#). In addition, the expense cannot violate any funding restrictions that are included in the PHEP Budget Instructions or enforced by the State of Wisconsin or the federal funding agency, CDC. PHEP Budget Instructions are updated annually and posted on the [Partner Communications and Alerting \(PCA\) Portal Local and Tribal Objectives page](#).

Expenses listed in this document are organized according to their appropriate CDC budget category (such as Contractual, Equipment, and Supplies) and not necessarily the category in which the local or Tribal public health agency listed the expense in their PHEP budget request. For example, several agencies listed portable tables, tents, and other durable items for mass clinic exercises in the Supplies tab. Per CDC budget category definitions, these items should be listed in the Other tab and will appear that way in this document. More information about which expenses belong in which budget category may be found in the PHEP Budget Instructions.

## What is not in this document?

This document does not include Salary, Fringe Benefits, or Indirect costs.

This document does not include every PHEP expense budgeted by local and Tribal public health agencies in BP5; OPEHC eliminated duplicate or highly similar expenses for conciseness.

This document may not include items that were submitted to OPEHC as part of a late budget submission or budget revision following initial budget approval.

This document does not include carryover funds. Unspent PHEP and carryover funds are approved as a continuation of unfinished budget period activities that were intended to be completed in the previous budget period, so not all carryover expenses may be allowable.

This document does not include items that were allowed only based on flexibilities granted due to unusual circumstances, such as the COVID-19 pandemic response (for example, nursing staff for COVID-19 vaccine clinics).

## How do I access PHEP budgets?

For more information about any of the expenses listed in this document, it may be helpful to view the original budget. The names of the local and Tribal public health agencies that included the items listed below in their PHEP BP5 budget are provided. All local and Tribal public health agency preparedness budgets can be accessed via the [PCA Portal](#) by following the steps below. In addition, the agency or agencies listed may be able to answer questions. OPEHC encourages agencies to share information and suggestions with one another to enhance program collaboration. To find Wisconsin public health preparedness staff contact information, use the PCA Portal [People Search function](#).

1. Go to the [Local and Tribal Objectives page](#) on the [PCA Portal](#).
2. Click on the "Local Preparedness Budget Management page."
3. Scroll to the bottom of the page and click on "My Budgets" to access the full library of local and Tribal preparedness budgets. Filter using the column headers (for example, Jurisdiction, Cooperative Agreement, or Modified), if desired.

## Travel

Dollars requested in the Travel category should be for agency staff travel only. Travel for any other participants, if applicable, should be shown in the Other category. Please note that PHEP carryover funding cannot be used to support travel expenses. Local and Tribal public health agencies should use their PHEP base current year funding for this purpose.

<b>Category</b>	<b>Agency</b>
<b>Conference</b>	
Annual Preparedness Practicum	Western Wisconsin Public Health Readiness Consortium
National Association of County and City Health Officials (NACCHO) Preparedness Summit	Adams, Brown, Calumet, City of Menasha, City of Milwaukee, City of Racine, Cudahy, De Pere, Door, Franklin, Greendale, Greenfield, Green Lake, Madison and Dane, Manitowoc, North Shore, Oak Creek, Oneida, Oneida Nation, Rock, Sauk, Walworth, Waupaca, Wauwatosa, West Allis, Winnebago, Wood
UnderOneRoof Conference	Douglas, Jackson, Rusk, Sawyer, Waukesha, Western Wisconsin Public Health Readiness Consortium
Wisconsin Association of Local Health Departments and Boards (WALHDAB) Operations Conference	City of Milwaukee, Iowa, Manitowoc, Marinette, Monroe, Pierce, Rusk, Trempealeau, Western Wisconsin Public Health Readiness Consortium
Wisconsin Environmental Health Association (WEHA) Conference	Vernon

Wisconsin Emergency Management Association (WEMA) Conference	Winnebago
Wisconsin Emergency Management Governor's Conference on Emergency Management and Homeland Security	Bayfield, City of Milwaukee, Crawford, De Pere, Door, Douglas, Forest County Potawatomi Community, Jackson, Madison and Dane, Marquette, North Shore, Oak Creek, Oneida Nation, Red Cliff Band of the Lake Superior Chippewa, Shawano-Menominee, Sheboygan, South Milwaukee/St. Francis, St. Croix, Vernon, Washburn, Waukesha, Waupaca, Wauwatosa, Western Wisconsin Public Health Readiness Consortium, Winnebago
Wisconsin EMS Association (WEMSA) Annual Conference	Menominee Indian Tribe of Wisconsin
Wisconsin Public Health Association (WPHA) / Wisconsin Association of Local Health Departments and Boards (WALHDAB) Conference	Adams, Buffalo, Chippewa, Columbia, Door, Forest, Franklin, Greendale, Iowa, Kewaunee, Langlade, Lincoln, Marathon, Marinette, Marquette, Menominee Indian Tribe of Wisconsin, Monroe, Oneida Nation, Price, Sauk, Sawyer, Sheboygan, Sokaogon Chippewa Community, Trempealeau, Vernon, Waushara, Wauwatosa, West Allis, Western Wisconsin Public Health Readiness Consortium, Wood
<b>Training</b>	
Healthcare Emergency Readiness Coalition (HERC) training, meetings, and exercises	Eau Claire, Grant, Iron, Jackson, Manitowoc, Marinette, Marquette, North Shore, Pepin, Sawyer, Shawano-Menominee, Sheboygan, Trempealeau, Washburn, Waukesha, Waupaca, Western Wisconsin Public Health Readiness Consortium, Wood
Homeland Security Exercise and Evaluation Program (HSEEP) training	Waukesha
Incident Command System (ICS) Training (such as ICS 300, 400, and G191)	Adams, , Iron, Kewaunee, Lincoln, Manitowoc, Marinette, Taylor, Walworth
Local and regional Public Health Emergency Preparedness (PHEP) training, meetings, and exercises	Ashland, Chippewa, City of Milwaukee, City of Racine, Clark, Columbia, Dodge, Eau Claire, Fond du Lac, Grant, Greenfield, Iowa, Jackson, Kenosha, Marinette, Marquette, North Shore, Oak Creek, Pepin, Portage, Richland, Sheboygan, Taylor, Trempealeau, Washburn, Washington Ozaukee, Waukesha, Western Wisconsin Public Health Readiness Consortium, Wood
Mass vaccination clinics, meetings, training, and/or exercises	Adams, Ashland, Barron, Bayfield, Langlade, Lincoln, Marinette

<b>Note:</b> PHEP-funded mass vaccination clinic expenses should be for mass clinics in the context of response and/or an exercise to test response plans, and not for routine testing or vaccinations. Please see the PHEP Budget Instructions for more information on Funding Restrictions.	
Stop the Bleed training	Greenfield
<b>Meeting</b>	
Local Emergency Planning Committee (LEPC) meetings	Columbia, Grant, Marinette, Waukesha
Wisconsin Association of Local Health Departments and Boards (WALHDAB) meetings	Grant, Iowa
Wisconsin/Michigan Border County Emergency Response Coordination Group	Iron, Marinette
<b>Note:</b> See HERC, PHEP, and mass vaccination clinic meetings listed above	
<b>Exercise</b>	
<b>Note:</b> See HERC, PHEP, and mass vaccination clinic exercises listed above	

## Equipment

Per CDC guidelines, "equipment" is defined as a tangible, non-expendable item that has a useful life of more than one year **and** an acquisition cost of \$5,000 or more per unit. Budget items costing less than \$5,000 per unit with a useful life of more than one year should be listed in the Other tab.

Category	Agency
Laboratory Freezer or Refrigerator	Oneida
Smart Board	Oneida Nation
2-way radio	Menominee Indian Tribe of Wisconsin

## Supplies

Supplies are generally items that are consumable and expendable. The following items may belong in the Equipment, Supplies, or Other tab of your PHEP budget, depending on their cost and characteristics. The Equipment tab of your PHEP budget is only for items with a unit cost of \$5,000 or greater and a useful life of

more than one year. Individual items costing less than \$5,000 with a useful life of more than one year should be listed in the Other tab.

Category	Agency
<b>Communications Supplies</b>	
<b>Public health emergency preparedness educational outreach or educational campaign supplies:</b> banner, booklets (direct mail and non-direct mailed spiral booklets), display board, flashlights, flyers, hand sanitizer, informational magnets, materials for demonstrations, PPE, and other educational items for community events	Columbia, City of Milwaukee, De Pere, Dodge, Green, Greendale, Hales Corners, Menominee Indian Tribe of Wisconsin, Oak Creek, Oneida Nation, Pepin, Sauk, Sheboygan, St. Croix, Watertown, Waushara, Western Wisconsin Public Health Readiness Consortium, Winnebago
<b>Educational materials</b> related to emergency alerts	Calumet, Franklin, Iron, Waushara
<b>Educational materials for trainings:</b> Points of Dispensing (PODs), National Incident Management System (NIMS)	Bad River Band of Lake Superior Chippewa, Cudahy
Handheld Spanish Translators	Clark
Printed signage	Marquette, Waupaca, Winnebago
Targeted media advertisements	St. Croix
Volunteer materials	Franklin, Wauwatosa
<b>Exercise and/or Response Supplies</b> <b>Note:</b> PHEP-funded mass vaccination clinic expenses should be for mass clinics in the context of response and/or an exercise to test response plans, and not for routine testing or vaccinations. Please see the PHEP Budget Instructions for more information on Funding Restrictions.	
<b>BioSeal Systems:</b> 150ft rolls, BioSeal System5 Portable System	City of Racine
<b>CPR and First Aid:</b> certification, CPR mannequin kit/replacement part, CPR supplies	Buffalo, Columbia, Sokaogon Chippewa Community
<b>Directional:</b> arrows, cones, crowd barriers, electronic and non-electronic signage	Walworth

<p><b>Emergency Operations Coordination clothing:</b> outerwear, short/long sleeves, vests <b>Note:</b> Purchase of vests (or similar items) that may be used multiple times by numerous individuals, to be worn during exercises or responses, is allowable. Purchase of other clothing is generally not allowable.</p>	<p>Lincoln, Menominee Indian Tribe of Wisconsin, Walworth,</p>
<p><b>Emergency Operations Coordination bags/supplies:</b> adhesive tape, alcohol wipes, batteries, biohazard bags, charging stations, gloves, heat packs, masks, office supplies, phone chargers, power packs, PPE, thermometer</p>	<p>Buffalo, Door</p>
<p><b>Emergency supplies:</b> duct tape, emergency thermal blankets, flashlights, weather radio</p>	<p>Columbia, Franklin, Jefferson, Lac Courte Oreilles Band of Lake Superior Chippewa, Oneida Nation, Rusk</p>
<p>Family Reunification Center supplies</p>	<p>Shawano-Menominee</p>
<p>Go bag supplies</p>	<p>Greenfield, Kewaunee, Langlade, Oak Creek, Vernon, Walworth, Winnebago</p>
<p><b>Mass clinic supplies:</b> Americans with Disabilities Act (ADA) assistive devices, Band-Aids, face masks, face shields, gowns, cleaning/disinfecting supplies, clipboards, walkie-talkies, points of dispensing (POD) medical supplies, PPE, syringes, respirators</p>	<p>Ashland, Barron, Cudahy, Franklin, Greendale, Marinette, Oneida Nation, Sokaogon Chippewa Community, Vernon, Wauwatosa</p>
<p>Sharps, sharps containers</p>	<p>Ashland, Barron, Vernon</p>
<p>Shelter-ready kit: batteries, basic first aid supplies, blankets, mass care vests, phone chargers, water</p>	<p>Fond du Lac, Forest, Lincoln</p>

Stop the Bleed kits, promotional cost for Stop the Bleed classes	Cudahy
<b>Temperature monitoring:</b> glycol temperature monitor bottles, thermometer	Clark, Vernon
Warming center and isolation facility supplies	City of Milwaukee
<b>Public Health Laboratory Testing Supplies</b>	
<b>Water testing supplies:</b> colilert test, comparator test, laboratory bottles, pool test meter, thermometer, water collection, sampling, and testing supplies	Iron
<b>Office Supplies</b>	
<b>General office supplies:</b> batteries, binders, business cards, calendars/planners, display board, folders, highlighters, note pads/notebooks, markers, organizers/tabs, paper clips, pencils, pens, staples, tape, dry erase markers	Appleton, Ashland, Bayfield, Brown, Chippewa, City of Menasha, City of Milwaukee, Columbia, De Pere, Door, Florence, Fond du Lac, Forest, Forest County Potawatomi Community, Grant, Green, Greendale, Greenfield, Hales Corners, Iowa, Iron, Jackson, Jefferson, Juneau, Kenosha, Kewaunee, Lafayette, Langlade, Lincoln, Madison and Dane, Marathon, Marinette, Marquette, Monroe, Oconto, Oneida, Polk, Portage, Price, Red Cliff Band of Lake Superior Chippewa, Richland, Rusk, Sauk, Sawyer, Sheboygan, Sokaogon Chippewa Community, Vernon, Washburn, Washington Ozaukee, Waukesha, Waupaca, Waushara, Western Wisconsin Public Health Readiness Consortium, Winnebago
<b>ID/Badge machine supplies:</b> ribbon, cards, holders, etc.	Bayfield
<b>Office furniture:</b> chair (for volunteer workstation; aids emergency operations center (EOC))	Franklin
<b>Printing supplies:</b> copy paper, ink cartridges, toner	Bayfield, Chippewa, De Pere, Florence, Greendale, Kewaunee, Monroe, Sheboygan, Sokaogon Chippewa Community, Watertown, Waupaca
<b>Storage:</b> bins, cabinets, shelving, totes	Franklin, Oak Creek, Sauk, St. Croix
<b>Personal Protective Equipment (PPE)</b>	

<b>Fit testing:</b> alcohol cartridge and fill capsule, alcohol wicks, distilled water, fit testing solution, N95 masks, N95 systems replacement, sodium chloride tabs	Polk, Waukesha, Western Wisconsin Public Health Readiness Consortium
General PPE	Franklin, Lincoln, Oak Creek

## Contractual

Per CDC guidelines, the “contractual” category is used for items where you could use a contract or agreement when purchasing from a third party to acquire commercial goods or services.

Category	Agency
<b>Training and Exercise Facilitation</b>	
Active shooter training	Greenfield
AED/BLS/First Aid training	Bad River Band of Lake Superior Chippewa
Facilitator to convene department heads to prepare a building emergency plan and provide training to all City staff	Greenfield
Contract to provide technical assistance (coordinator) with the design and implementation of a training and exercise system	Cudahy, Waupaca
<b>Emergency Alerting</b>	
<b>Notification and alerting systems:</b> after-hours calling service, city emergency notification system	Franklin, Menominee Indian Tribe of Wisconsin, Winnebago
<b>Mass Clinics</b>	
<b>Note:</b> PHEP-funded mass vaccination clinic expenses should be for mass clinics in the context of response and/or an exercise to test response plans, and not for routine testing or vaccinations. Please see the PHEP Budget Instructions for more information on Funding Restrictions.	
Contract to provide medical oversight of mass clinic operations, review mass clinic response policies and procedures, and write standing orders for medical countermeasures and	Waukesha



other emergency prophylaxis as needed	
<b>PHEP Coordination and Support</b>	
General PHEP Program support	West Allis
Shared PHEP Coordinator	City of Menasha, Cudahy, Marquette, South Milwaukee/St. Francis, Waushara
Wisconsin Area Health Education Centers (AHEC) CHIP Intern	Lincoln
<b>Other Services</b>	
Biohazard/medical waste disposal	Buffalo, Vernon Walworth, Waushara
Community-Based Organizations/Identified Sectors in the Community to support the development and implementation of PHEP Plans	Madison and Dane
Contract to provide management counsel to Incident Response Team for the emergency declaration of the opioid crisis	Menominee Indian Tribe of Wisconsin
<b>Language services:</b> interpretation	Jefferson
Off-site storage unit	City of Racine
Rental tents, tables, chairs, and infrastructure for community preparedness events/health fairs	City of Milwaukee

## Other

This category is for other items not included in the budget categories listed above. Examples include:

- Tangible items with a useful life of more than one year and a per-unit cost of less than \$5,000.
- Telecommunications such as phone and internet costs.
- Copiers.
- Software license costs.
- Maintenance or rental fees for equipment.
- Membership fees.

- Insurance.
- Enterprise services within your agency that are billed back to you by your agency.

<b>Category</b>	<b>Agency</b>
<b>Office Operations</b>	
Copying, faxing, and printing	Bayfield, Clark, Chippewa, De Pere, Grant, Hales Corners, Lincoln, Marquette, Monroe, Rusk, Waukesha
Postage	Bayfield, Chippewa, Clark, Franklin, Grant, Lincoln, Oneida, Watertown, Western Wisconsin Public Health Readiness Consortium
<b>Annual or Recurring Fees</b>	
Copier and fax maintenance service fees and lease	Iron, Jefferson
<b>Emergency notifications and alerting:</b> phone tree services	Franklin
Generator maintenance	Adams, Marinette
Immunization monitoring system maintenance	Clark, Iron
IT support	Columbia, Jefferson, Polk, Washington Ozaukee, Waukesha, Waushara
<b>Language Services:</b> Interpretation fees (ASL)	Waukesha
Parking permit	Appleton
<b>Phone and internet services:</b> after-hours communication, cell phones, conference lines, fax, hot spots, internet, landlines, phone tree services, satellite phone services	Appleton, Bayfield, Brown, Chippewa, City of Milwaukee, Clark, Columbia, De Pere, Dodge, Door, Dunn, Fond du Lac, Forest, Franklin, Grant, Iowa, Iron, Juneau, Kenosha, Langlade, Lincoln, Marathon, Marinette, Marquette, Menominee Indian Tribe of Wisconsin, Monroe, North Shore, Oak Creek, Oneida, Oneida Nation, Pierce, Polk, Portage, Price, Red Cliff Band of Lake Superior Chippewa, Rusk, Sauk, Sawyer, Shawano-Menominee, Sheboygan, South Milwaukee/St. Francis, St. Croix, Taylor, Trempealeau, Vernon, Vilas, Walworth, Waukesha, Waupaca, Waushara, West Allis, Western Wisconsin Public Health Readiness Consortium, Winnebago
Radio intergovernmental agreement fee through county EMS	North Shore
Radio licensing renewal fee	Fond du Lac
Radio OASIS public radio system	Oak Creek

Sharps disposal	Barron, Clark, Crawford
Utility costs	Iron
Website fee	Iron, Waukesha, Western Wisconsin Public Health Readiness Consortium
3M respiratory exam fees, annual cleaning and calibration fees, and respirator masks	Adams, Fond du Lac, Lincoln, Marinette, North Shore, Polk, Sauk, South Milwaukee/St. Francis, Waukesha
<b>Software Licenses</b>	
Adobe, Adobe Creative Cloud, Adobe PDF Converter, Adobe Suite and Infographic Add-On	Columbia, Iron, Madison and Dane, Sauk, Washington Ozaukee, Western Wisconsin Public Health Readiness Consortium
ARC GIS	Kenosha, Madison and Dane, Sauk
CHAMP/Nightingale Notes public health electronic health records software	Columbia, Greenfield, Hales Corners, Oak Creek, Washington Ozaukee
<b>Data analytics software:</b> SAS Health Solutions	Kenosha
<b>Digital signage software:</b> DocuSign, Rise Vision	Clark, Oneida, Western Wisconsin Public Health Readiness Consortium
<b>Facilitation software:</b> MURAL subscription	North Shore
Grammarly writing assistance software	Western Wisconsin Public Health Readiness Consortium
<b>Infographic or visual/video creation software:</b> Flipbook, Infogram, Piktochart, Visme, WeVideo	Iron, Waupaca, Western Wisconsin Public Health Readiness Consortium
<b>Marketing, automation, and email software:</b> Constant Contact, MailChimp	Sheboygan
<b>Mass communications software:</b> Blackboard Connect, Civic Ready RAVE, ReadyOp,	City of Milwaukee, Dodge, Jefferson, Portage, Washington Ozaukee, West Allis
Microsoft license	North Shore
Salamander Rapid Tags	Western Wisconsin Public Health Readiness Consortium
Social media boosting costs	Polk

<b>Survey software:</b> Alchemer, Mentimeter, Sign Up Genius, Survey Monkey	Adams, Madison and Dane, Western Wisconsin Public Health Readiness Consortium
Ventipix asset and inventory tracker	Madison and Dane
Virtual meetings software	Waupaca
<b>Insurance</b>	
Liability insurance	Columbia, Grant, Jefferson, Polk, Waushara
Property insurance	Grant, Waushara
Workers' compensation	Grant, Polk, Waushara
<b>Non-consumable/Expendable Mass Clinic Exercise or Sheltering Supplies</b>	
Bolt chargers	Vernon
Tables, chair rentals	De Pere
Tent	De Pere, Menominee Indian Tribe of Wisconsin, Vernon
<b>Tower light:</b> tower light, battery and battery charger, maintenance/upgrade	Jefferson, Menominee Indian Tribe of Wisconsin
Wheelchair	Lincoln, Winnebago
<b>Memberships</b>	
American Public Health Association (APHA)	North Shore, Sauk
Association for Professionals in Infection Control and Epidemiology (APIC)	Madison and Dane
National Association of County and City Health Officials (NACCHO)	Iron, Price, Sauk, Waukesha, Waupaca, Wood
National Association of Local Boards of Health (NALBOH)	Oak Creek
Public Health Emergency Preparedness Professionals Association (PHEPPA)	Sauk, Winnebago
Southeast Wisconsin Homeland Security Partnership (SWHSP)	North Shore, Waukesha

Wisconsin Association of Local Health Departments and Boards (WALHDAB)	Iron, Kenosha, North Shore, Oak Creek, Price, Waukesha
Wisconsin Emergency Management Association	Winnebago
Wisconsin Health News	Iron
Wisconsin Public Health Association (WPHA)	Dodge, Iron, Jefferson, Kenosha, North Shore, Oak Creek
Wisconsin Statewide Health Information Network (WISHIN)	North Shore, Sheboygan, Waushara, West Allis
<b>Rental</b>	
Building rental/maintenance	Jefferson, Price, Wood
Facility maintenance costs	Red Cliff Band of Lake Superior Chippewa
<b>Technology (Physical Items)</b>	
Computers (laptop, desktop, tablet), computer accessories, computer repair, headphones, laptop stand, portable speaker, wireless keyboard	Buffalo, Columbia, Dodge, Fond du Lac, Polk, Sauk, Western Wisconsin Public Health Readiness Consortium, Winnebago
Flat Screen TV monitor, mounting supplies, TV adapter	Crawford, Price
Hardware for ARES/RACES to join Amateur Radio Emergency Data Network (AREDN) mesh network for communications redundancy	Waukesha
Lanyards with USB device	Jefferson, Western Wisconsin Public Health Readiness Consortium Dodge, Fond du Lac
Nikon camera kit	Winnebago
<b>Phones:</b> cell phones, hot spots, landlines, satellite phones	Appleton, City of Milwaukee, Cudahy, Door, Douglas, Grant, Iron, Langlade, Marathon, Marquette, Waukesha
<b>Portable power sources:</b> chargers, solar chargers, power station	Franklin, Columbia Rusk, Walworth,
Printer and supplies (panel ribbon used to print WICAM IDs)	Jefferson
<b>Radios:</b> 2-way radios, walkie talkies	Lac du Flambeau Band of Lake Superior Chippewa, Lincoln, West Allis

<b>Workforce Development/Trainings</b>	
All-staff resilience and response training	Fond du Lac, Winnebago
All-staff shelter training	Fond du Lac
Continuing education	Wood
CPR certification/instructor training	Buffalo, Columbia
Facilitation by Heart	Western Wisconsin Public Health Readiness Consortium
2024 Virtual Social Media Strategies Summit for Public Health Agencies	Adams
<b>Miscellaneous</b>	
Books, publications, and subscriptions	Madison and Dane, Western Wisconsin Public Health Readiness Consortium
Radiological response items	Waukesha
<b>Public Messaging</b>	
Costs associated with promoting PHEP educational messaging (via radio, social media, radio, TV, billboard, etc.)	Iron, Lincoln, Shawano-Menominee, Winnebago
Social media archiving	Iron

If you have questions or need assistance, please [contact](#) an OPEHC Grants Manager or the PHEP Program Coordinator.



P-03255 (05/2024)