

# **Wisconsin Local Health Department Survey, 2006**

Bureau of Health Information and Policy  
Division of Public Health  
Wisconsin Department of Health and Family Services

June 2008  
(Revised: April 2009)

## Foreword

The Wisconsin Department of Health and Family Services (DHFS) is mandated by section 251.05, Wisconsin Statutes, to collect information annually from local health departments (LHDs) for use in a local public health data system. The 2006 Local Health Department Survey was conducted within DHFS by the Bureau of Local Health Support and Emergency Medical Services, Wisconsin Division of Public Health (DPH).

The Bureau of Local Health Support and Emergency Medical Services distributed the 2006 survey to local health officers online via the Health Alert Network (HAN), which allowed the LHDs to submit their responses electronically. The survey was available on the HAN beginning October 9, 2007, and the final survey was completed on March 11, 2008. DPH Regional Office staff reviewed survey responses for errors and inconsistencies.

The information presented in this report is based on local health department responses to the 2006 annual survey. Included are tables showing financial data (revenues, expenses, local tax levies and per capita expenditures) and LHD staffing for 2006. Ninety-three LHDs in Wisconsin responded to the financial survey and the staffing survey. At the end of the report are copies of the survey instruments and the definitions provided to LHDs as a reference for their responses.

As noted above, all data shown are self-reported by the LHDs, with data verification provided by DPH Regional Office staff. Jennifer Ullsvik of the DPH Southern Regional Office compiled the data from the online survey. Mary Young, Director of the DPH Southern Regional Office, reviewed the report draft.

This report was compiled by Yiwu Zhang in the Population Health Information Section (PHIS) of the Bureau of Health Information and Policy (BHIP). Pat Nametz of the PHIS edited the report. Chris Hill, Chief, PHIS, supervised the report preparation. Patricia Guhleman, Director, BHIP, provided overall direction.

This report and other health statistics are available online at <http://dhfs.wisconsin.gov/stats>. Comments, suggestions and requests for further information may be addressed to individual Regional Office Directors ([http://dhfs.wisconsin.gov/R\\_counties](http://dhfs.wisconsin.gov/R_counties)) or to:

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### Suggested Citation:

Wisconsin Department of Health and Family Services, Division of Public Health, Bureau of Health Information and Policy. *Wisconsin Local Health Department Survey, 2006* (PPH 5704-06). June 2008.

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**Table 1. Local Health Department Revenues and Expenses, Wisconsin 2006**

LHD	Population	Fiscal Agent ***	Revenues		Expenses		Tax Levy **		
			Total	Per Capita	Total	Per Capita	Total	Per Capita	% of Total Exp.
STATE TOTAL	5,617,744		\$72,502,060	\$12.91	\$144,228,771	\$25.67	\$74,141,690	\$13.20	51%
ADAMS	21,548	Yes	\$213,468	\$9.91	\$493,149	\$22.89	\$267,315	\$12.41	54%
ASHLAND	16,906	No	\$118,066	\$6.98	\$387,005	\$22.89	\$343,513	\$20.32	89%
BARRON	47,247	No	\$674,737	\$14.28	\$1,236,092	\$26.16	\$561,355	\$11.88	45%
BAYFIELD	15,828	No	\$471,929	\$29.82	\$675,562	\$42.68	\$201,706	\$12.74	30%
BROWN	220,238	Yes	\$1,056,975	\$4.80	\$3,287,319	\$14.93	\$2,149,279	\$9.76	65%
De Pere	22,495	No	\$124,113	\$5.52	\$255,167	\$11.34	\$131,054	\$5.83	51%
BUFFALO	14,142	No	\$151,173	\$10.69	\$283,792	\$20.07	\$132,619	\$9.38	47%
BURNETT	16,614	Yes	\$343,846	\$20.70	\$689,635	\$41.51	\$345,789	\$20.81	50%
CALUMET	45,711	No	\$204,893	\$4.48	\$698,081	\$15.27	\$493,188	\$10.79	71%
CHIPPEWA	60,893	Yes	\$725,770	\$11.92	\$1,461,644	\$24.00	\$701,595	\$11.52	48%
CLARK	34,501	No	\$250,188	\$7.25	\$639,476	\$18.53	\$401,203	\$11.63	63%
COLUMBIA	55,272	Yes	\$451,641	\$8.17	\$751,066	\$13.59	\$355,843	\$6.44	47%
CRAWFORD	17,461	Yes	\$162,399	\$9.30	\$219,631	\$12.58	\$57,232	\$3.28	26%
DANE	241,233	Yes	\$2,174,387	\$9.01	\$5,478,848	\$22.71	\$2,889,803	\$11.98	53%
Madison	223,280	No	\$1,696,646	\$7.60	\$7,905,494	\$35.41	\$5,973,554	\$26.75	76%
DODGE	89,063	No	\$491,934	\$5.52	\$906,578	\$10.18	\$350,796	\$3.94	39%
DOOR	29,720	No	\$255,908	\$8.61	\$889,519	\$29.93	\$644,841	\$21.70	72%
DOUGLAS	43,932	Yes	\$930,084	\$21.17	\$1,668,780	\$37.99	\$738,696	\$16.81	44%
DUNN	42,752	No	\$737,463	\$17.25	\$1,289,079	\$30.15	\$515,149	\$12.05	40%
EAU CLAIRE	97,760	Yes	\$1,627,794	\$16.65	\$4,024,175	\$41.16	\$2,471,800	\$25.28	61%
FLORENCE	5,258	No	\$120,976	\$23.01	\$177,086	\$33.68	\$67,518	\$12.84	38%
FOND DU LAC	100,716	Yes	\$1,700,272	\$16.88	\$2,391,008	\$23.74	\$688,445	\$6.84	29%
FOREST	10,276	No	\$245,517	\$23.89	\$396,571	\$38.59	\$276,236	\$26.88	70%
GRANT	50,529	Yes	\$603,342	\$11.94	\$1,224,334	\$24.23	\$506,287	\$10.02	41%
GREEN	36,054	No	\$285,300	\$7.91	\$320,243	\$8.88	\$96,364	\$2.67	30%
GREEN LAKE	19,353	No	\$225,346	\$11.64	\$545,893	\$28.21	\$320,547	\$16.56	59%
IOWA	23,964	No	\$126,136	\$5.26	\$284,780	\$11.88	\$167,256	\$6.98	59%
IRON	6,983	No	\$234,423	\$33.57	\$443,498	\$63.51	\$209,075	\$29.94	47%
JACKSON	19,969	No	\$182,013	\$9.11	\$411,579	\$20.61	\$232,559	\$11.65	57%
JEFFERSON	56,937	No	\$530,451	\$9.32	\$1,262,826	\$22.18	\$624,243	\$10.96	49%
Watertown	23,155	Yes	\$383,313	\$16.55	\$519,792	\$22.45	\$136,478	\$5.89	26%
JUNEAU	26,903	Yes	\$585,695	\$21.77	\$1,045,220	\$38.85	\$459,525	\$17.08	44%

\* No county health department.

\*\* Tax levy is the difference between revenues and expenses.

\*\*\* Agency is a fiscal agent for a multi-jurisdictional consortium for public health programs or services other than public health preparedness.

County health departments appear in capital letters. Municipal health departments are indented.

The population count reflects the population in each department's jurisdiction. Populations of county LHDs in counties with municipal health departments do not include the populations of those municipalities.

Populations shown are estimates provided by the Wisconsin Department of Administration for January 1, 2006.

**Table 1. Local Health Department Revenues and Expenses, Wisconsin 2006 (continued)**

LHD	Population	Fiscal Agent ***	Revenues		Expenses		Tax Levy **		
			Total	Per Capita	Total	Per Capita	Total	Per Capita	% of Total Exp.
KENOSHA	159,638	Yes	\$2,543,887	\$15.94	\$4,441,868	\$27.82	\$1,897,981	\$11.89	43%
KEWAUNEE	21,157	No	\$161,436	\$7.63	\$366,586	\$17.33	\$170,352	\$8.05	46%
LA CROSSE	110,743	Yes	\$2,170,808	\$19.60	\$3,644,852	\$32.91	\$1,532,206	\$13.84	42%
LAFAYETTE	16,311	No	\$234,437	\$14.37	\$504,035	\$30.90	\$269,207	\$16.50	53%
LANGLADE	21,471	No	\$259,510	\$12.09	\$669,526	\$31.18	\$384,696	\$17.92	57%
LINCOLN	30,565	No	\$394,141	\$12.90	\$902,136	\$29.52	\$538,256	\$17.61	60%
MANITOWOC	84,640	No	\$850,062	\$10.04	\$1,926,513	\$22.76	\$1,062,211	\$12.55	55%
MARATHON	132,697	Yes	\$1,857,593	\$14.00	\$4,119,714	\$31.05	\$2,262,121	\$17.05	55%
MARINETTE	44,543	No	\$376,798	\$8.46	\$742,962	\$16.68	\$366,164	\$8.22	49%
MARQUETTE	15,252	No	\$210,612	\$13.81	\$397,676	\$26.07	\$187,064	\$12.26	47%
MENOMINEE	4,633	No	\$31,738	\$6.85	\$99,687	\$21.52	\$67,949	\$14.67	68%
MILWAUKEE*									
Cudahy	18,430	Yes	\$337,924	\$18.34	\$451,937	\$24.52	\$76,703	\$4.16	17%
Franklin	33,000	No	\$104,555	\$3.17	\$621,997	\$18.85	\$517,442	\$15.68	83%
Greendale	14,040	No	\$61,508	\$4.38	\$312,760	\$22.28	\$251,252	\$17.90	80%
Greenfield	36,150	No	\$173,101	\$4.79	\$513,035	\$14.19	\$339,934	\$9.40	66%
Hales Corners	7,642	No	\$53,104	\$6.95	\$164,343	\$21.51	\$128,324	\$16.79	78%
Milwaukee City	590,370	No	\$20,629,932	\$34.94	\$32,707,912	\$55.40	\$14,358,572	\$24.32	44%
North Shore	37,221	Yes	\$121,204	\$3.26	\$405,612	\$10.90	\$284,408	\$7.64	70%
Oak Creek	32,104	No	\$69,643	\$2.17	\$453,927	\$14.14	\$521,675	\$16.25	115%
St. Francis	8,808	No	\$50,337	\$5.71	\$148,713	\$16.88	\$168,148	\$19.09	113%
Shorewood/ Whitefish Bay	27,355	Yes	\$141,317	\$5.17	\$203,282	\$7.43	\$184,979	\$6.76	91%
South Milwaukee	21,300	Yes	\$274,344	\$12.88	\$520,475	\$24.44	\$373,110	\$17.52	72%
Wauwatosa	46,120	Yes	\$161,903	\$3.51	\$1,173,590	\$25.45	\$1,011,687	\$21.94	86%
West Allis	64,352	Yes	\$599,150	\$9.31	\$2,212,150	\$34.38	\$1,981,651	\$30.79	90%
MONROE	43,555	No	\$383,916	\$8.81	\$723,899	\$16.62	\$382,613	\$8.78	53%
OCONTO	38,690	No	\$335,652	\$8.68	\$738,786	\$19.10	\$403,134	\$10.42	55%
ONEIDA	38,313	No	\$923,162	\$24.10	\$1,336,729	\$34.89	\$431,359	\$11.26	32%
OUTAGAMIE	100,614	No	\$911,586	\$9.06	\$1,621,042	\$16.11	\$709,456	\$7.05	44%
Appleton	72,004	Yes	\$801,458	\$11.13	\$1,700,202	\$23.61	\$803,603	\$11.16	47%
OZAUKEE	86,389	No	\$482,686	\$5.59	\$1,480,689	\$17.14	\$909,682	\$10.53	61%
PEPIN	7,634	No	\$265,606	\$34.79	\$465,437	\$60.97	\$199,831	\$26.18	43%

\* No county health department.

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**Table 1. Local Health Department Revenues and Expenses, Wisconsin 2006 (continued)**

LHD	Population	Fiscal Agent ***	Revenues		Expenses		Tax Levy **		
			Total	Per Capita	Total	Per Capita	Total	Per Capita	% of Total Exp.
PIERCE	39,805	No	\$1,078,871	\$27.10	\$1,632,835	\$41.02	\$615,791	\$15.47	38%
POLK	45,139	Yes	\$1,245,669	\$27.60	\$2,045,182	\$45.31	\$799,784	\$17.72	39%
PORTAGE	69,591	No	\$993,651	\$14.28	\$1,961,456	\$28.19	\$967,805	\$13.91	49%
PRICE	16,066	No	\$808,207	\$50.31	\$1,245,007	\$77.49	\$438,621	\$27.30	35%
RACINE *									
Caledonia/ Mt. Pleasant	50,451	No	\$264,343	\$5.24	\$538,703	\$10.68	\$317,711	\$6.30	59%
Racine City	82,611	Yes	\$295,180	\$3.57	\$1,389,587	\$16.82	\$807,822	\$9.78	58%
Western Racine	61,518	No	\$605,532	\$9.84	\$680,124	\$11.06	\$63,998	\$1.04	9%
RICHLAND	18,125	No	\$113,847	\$6.28	\$24,544	\$1.35	\$153,314	\$8.46	625%
ROCK	158,525	No	\$1,148,400	\$7.24	\$2,963,637	\$18.70	\$1,931,954	\$12.19	65%
RUSK	15,572	No	\$363,267	\$23.33	\$519,553	\$33.36	\$159,354	\$10.23	31%
ST. CROIX	78,028	No	\$742,445	\$9.52	\$1,537,680	\$19.71	\$795,235	\$10.19	52%
SAUK	60,054	Yes	\$712,092	\$11.86	\$1,313,434	\$21.87	\$435,981	\$7.26	33%
SAWYER	17,411	No	\$418,269	\$24.02	\$418,269	\$24.02	\$151,306	\$8.69	36%
SHAWANO	42,304	Yes	\$327,454	\$7.74	\$628,832	\$14.86	\$286,900	\$6.78	46%
SHEBOYGAN	116,348	No	\$1,230,594	\$10.58	\$2,984,894	\$25.65	\$1,686,828	\$14.50	57%
TAYLOR	19,917	No	\$354,866	\$17.82	\$562,968	\$28.27	\$277,480	\$13.93	49%
TREMPEALEAU	28,126	No	\$281,726	\$10.02	\$674,597	\$23.98	\$370,124	\$13.16	55%
VERNON	29,400	No	\$294,905	\$10.03	\$491,061	\$16.70	\$228,225	\$7.76	46%
VILAS	22,412	No	\$240,404	\$10.73	\$420,016	\$18.74	\$163,918	\$7.31	39%
WALWORTH	99,761	No	\$569,617	\$5.71	\$1,035,240	\$10.38	\$465,623	\$4.67	45%
WASHBURN	17,236	No	\$357,880	\$20.76	\$721,184	\$41.84	\$354,438	\$20.56	49%
WASHINGTON	127,871	Yes	\$560,155	\$4.38	\$1,567,181	\$12.26	\$1,007,026	\$7.88	64%
WAUKESHA	379,577	No	\$1,115,042	\$2.94	\$3,146,118	\$8.29	\$1,955,928	\$5.15	62%
WAUPACA	53,575	No	\$968,314	\$18.07	\$1,469,351	\$27.43	\$447,609	\$8.35	30%
WAUSHARA	25,083	Yes	\$501,573	\$20.00	\$908,676	\$36.23	\$407,103	\$16.23	45%
WINNEBAGO	55,645	No	\$781,393	\$14.04	\$1,543,066	\$27.73	\$858,113	\$15.42	56%
Menasha	17,282	No	\$369,392	\$21.37	\$560,901	\$32.46	\$156,436	\$9.05	28%
Neenah	25,430	No	\$254,503	\$10.01	\$535,971	\$21.08	\$312,836	\$12.30	58%
Oshkosh	65,510	No	\$513,000	\$7.83	\$825,401	\$12.60	\$321,646	\$4.91	39%
WOOD	76,937	No	\$932,161	\$12.12	\$1,848,309	\$24.02	\$916,148	\$11.91	50%

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The population count reflects the population in each department's jurisdiction. Populations of county LHDs in counties with municipal health departments do not include the populations of those municipalities.

Populations shown are estimates provided by the Wisconsin Department of Administration for January 1, 2006.

**Table 2. Local Health Department Staff, Wisconsin 2006**

<b>LHD</b>	<b>Population</b>	<b>Total Staff</b>	<b>Staff per 10,000 Pop.</b>	<b>Administrator Staff</b>	<b>Public Health Nurse Staff</b>	<b>Other Professional Staff</b>	<b>Para-professional Staff</b>	<b>Support Staff</b>
<b>STATE TOTAL</b>	5,617,744	2,568	4.6	184	673	666	638	408
ADAMS	21,548	17.8	8.3	8	2	4	4	0
ASHLAND	16,906	7	4.1	1	2	2	1	1
BARRON	47,247	13.5	2.9	1	6	4	1	2
BAYFIELD	15,828	17	10.7	1	6	2	4	4
BROWN	220,238	50	2.3	1	15	11	9	14
De Pere	22,495	5	2.2	1	2	1	0	1
BUFFALO	14,142	16	11.3	2	3	3	2	6
BURNETT	16,614	10	6.0	2	3	3	1	1
CALUMET	45,711	15.1	3.3	2	7	2	0	4
CHIPPEWA	60,893	33	5.4	2	7	7	5	12
CLARK	34,501	25	7.2	1	7	2	13	2
COLUMBIA	55,272	15	2.7	2	4	5	4	0
CRAWFORD	17,461	17.2	9.9	6	4	0	5	2
DANE	241,233	114	4.7	8	24	20	49	13
Madison	223,280	230.9	10.3	5	29	30	157	10
DODGE	89,063	12	1.3	0	6	4	2	0
DOOR	29,720	17	5.7	1	7	4	3	2
DOUGLAS	43,932	16	3.6	2	4	6	2	2
DUNN	42,752	24	5.6	1	5	9	4	5
EAU CLAIRE	97,760	64.27	6.6	1	17	20	18	8
FLORENCE	5,258	6	11.4	1	0	3	1	1
FOND DU LAC	100,716	49	4.9	1	21	12	10	5
FOREST	10,276	12	11.7	1	1	5	4	1
GRANT	50,529	30	5.9	1	4	11	6	8
GREEN	36,054	14	3.9	2	4	2	2	4
GREEN LAKE	19,353	8	4.1	1	3	4	0	0
IOWA	23,964	11	4.6	1	4	3	1	2
IRON	6,983	12	17.2	1	1	8	0	2
JACKSON	19,969	10	5.0	2	3	3	2	0
JEFFERSON	56,937	26	4.6	2	8	4	9	3
Watertown	23,155	15	6.5	2	2	5	4	2
JUNEAU	26,903	14	5.2	2	5	3	1	3

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Populations shown are estimates provided by the Wisconsin Department of Administration for January 1, 2006.

**Table 2. Local Health Department Staff, Wisconsin 2006 (continued)**

<b>LHD</b>	<b>Population</b>	<b>Total Staff</b>	<b>Staff per 10,000 Pop.</b>	<b>Administrator Staff</b>	<b>Public Health Nurse Staff</b>	<b>Other Professional Staff</b>	<b>Para-professional Staff</b>	<b>Support Staff</b>
KENOSHA	159,638	58	3.6	4	23	19	4	8
KEWAUNEE	21,157	8	3.8	1	1	3	2	1
LA CROSSE	110,743	64	5.8	10	8	22	14	10
LAFAYETTE	16,311	15.1	9.3	1	4	4	5	1
LANGLADE	21,471	13	6.1	2	8	1	2	0
LINCOLN	30,565	20	6.5	1	8	8	0	3
MANITOWOC	84,640	31	3.7	3	13	5	5	5
MARATHON	132,697	55	4.1	6	15	20	6	8
MARINETTE	44,543	13	2.9	2	3	3	1	4
MARQUETTE	15,252	9	5.9	1	3	2	1	2
MENOMINEE	4,633	1	2.2	1	0	0	0	0
MILWAUKEE*								
Cudahy	18,430	18	9.8	1	4	6	4	3
Franklin	33,000	16.5	5.0	1	5	3	7	1
Greendale	14,040	12	8.5	1	5	2	3	1
Greenfield	36,150	18	5.0	1	4	1	9	3
Hales Corners	7,642	5	6.5	1	2	1	0	1
Milwaukee City	590,370	306	5.2	12	57	97	74	66
North Shore	37,221	9	2.4	1	4	3	0	1
Oak Creek	32,104	16	5.0	1	11	1	1	2
St. Francis	8,808	6	6.8	1	1	2	1	1
Shorewood/ Whitefish Bay	27,355	5	1.8	1	1	2	0	1
South Milwaukee	21,300	12	5.6	1	5	4	0	2
Wauwatosa	46,120	19.1	4.1	2	6	7	0	4
West Allis	64,352	36	5.6	3	10	12	4	7
MONROE	43,555	17	3.9	2	6	2	2	5
OCONTO	38,690	11	2.8	1	4	4	1	1
ONEIDA	38,313	21	5.5	2	5	7	2	5
OUTAGAMIE	100,614	29	2.9	1	10	6	9	3
Appleton	72,004	24	3.3	1	11	9	0	3
OZAUKEE	86,389	21	2.4	2	10	2	2	5
PEPIN	7,634	15	19.6	1	3	6	2	3

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**Table 2. Local Health Department Staff, Wisconsin 2006 (continued)**

<b>LHD</b>	<b>Population</b>	<b>Total Staff</b>	<b>Staff per 10,000 Pop.</b>	<b>Administrator Staff</b>	<b>Public Health Nurse Staff</b>	<b>Other Professional Staff</b>	<b>Para-professional Staff</b>	<b>Support Staff</b>
PIERCE	39,805	33	8.3	1	9	8	1	14
POLK	45,139	33	7.3	2	7	14	5	5
PORTAGE	69,591	30	4.3	1	14	6	6	3
PRICE	16,066	20	12.4	1	6	3	3	7
RACINE*								
Caledonia/ Mt. Pleasant	50,451	9	1.8	1	2	4	1	1
Racine City	82,611	37	4.5	1	9	13	8	6
Western Racine Co.	61,518	18	2.9	2	4	6	4	2
RICHLAND	18,125	10	5.5	1	3	2	3	1
ROCK	158,525	44	2.8	1	17	12	5	9
RUSK	15,572	15	9.6	2	1	4	2	6
ST. CROIX	78,028	25	3.2	2	7	9	4	3
SAUK	60,054	64	10.7	2	7	25	22	8
SAWYER	17,411	13	7.5	1	3	2	1	6
SHAWANO	42,304	13	3.1	1	4	2	6	0
SHEBOYGAN	116,348	52	4.5	4	16	7	20	5
TAYLOR	19,917	12	6.0	1	2	5	3	1
TREMPEALEAU	28,126	13	4.6	2	2	4	1	4
VERNON	29,400	11	3.7	1	5	2	1	2
VILAS	22,412	8	3.6	2	1	3	0	2
WALWORTH	99,761	19.5	2.0	1	7	4	4	4
WASHBURN	17,236	13	7.5	2	4	1	2	4
WASHINGTON	127,871	28	2.2	3	10	1	8	6
WAUKESHA	379,577	62	1.6	5	21	12	14	10
WAUPACA	53,575	31.4	5.9	4	6	13	4	4
WAUSHARA	25,083	15	6.0	1	7	5	0	2
WINNEBAGO	55,645	31	5.6	1	10	9	7	4
Menasha	17,282	16	9.3	1	4	2	8	1
Neenah	25,430	16	6.3	1	5	4	6	
Oshkosh	65,510	14	2.1	1	4	7	0	2
WOOD	76,937	32	4.2	1	10	11	4	6

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Populations shown are estimates provided by the Wisconsin Department of Administration for January 1, 2006.

**Table 3. Local Health Department FTE (Full-Time Equivalent) Staff, Wisconsin 2006**

<b>LHD</b>	<b>Population</b>	<b>Total Staff</b>	<b>Staff per 10,000 Pop.</b>	<b>Administrator Staff</b>	<b>Public Health Nurse Staff</b>	<b>Other Professional Staff</b>	<b>Para-professional Staff</b>	<b>Support Staff</b>
<b>STATE TOTAL</b>	5,617,744	1811.4	3.2	171.8	574.0	504.2	220.4	341.1
ADAMS	21,548	7.8	3.6	2.0	2.0	1.8	2.0	0.0
ASHLAND	16,906	7.0	4.1	1.0	2.0	2.0	1.0	1.0
BARRON	47,247	12.5	2.6	1.0	5.5	3.5	0.5	2.0
BAYFIELD	15,828	10.2	6.4	1.0	2.3	2.0	0.9	4.0
BROWN	220,238	40.8	1.9	1.0	13.5	9.8	3.8	12.8
De Pere	22,495	4.4	2.0	1.0	1.9	1.0	0.0	0.5
BUFFALO	14,142	6.4	4.5	1.2	0.4	2.6	1.3	0.9
BURNETT	16,614	8.9	5.4	2.0	2.6	2.8	0.9	0.6
CALUMET	45,711	10.1	2.2	2.0	4.4	0.8	0.0	2.9
CHIPPEWA	60,893	20.3	3.3	2.0	5.9	3.4	2.2	6.9
CLARK	34,501	7.0	2.0	1.0	6.0			0.0
COLUMBIA	55,272	10.9	2.0	2.0	3.8	2.9	2.2	0.0
CRAWFORD	17,461	9.9	5.7	5.2	3.5	0.0	0.0	1.2
DANE	241,233	67.9	2.8	8.0	20.2	20.5	7.2	12.1
Madison	223,280	87.3	3.9	4.5	25.3	29.0	18.5	10.0
DODGE	89,063	10.8	1.2	1.0	5.3	2.9	0.7	1.0
DOOR	29,720	11.8	4.0	1.0	5.2	1.6	2.3	1.7
DOUGLAS	43,932	13.2	3.0	1.5	4.0	4.9	0.8	2.0
DUNN	42,752	18.6	4.4	1.0	4.4	6.4	2.1	4.7
EAU CLAIRE	97,760	49.4	5.1	1.0	14.3	17.6	9.3	7.2
FLORENCE	5,258	2.7	5.2	1.0	0.0	0.7	0.0	1.0
FOND DU LAC	100,716	31.5	3.1	1.0	13.5	9.4	3.6	4.0
FOREST	10,276	6.2	6.0	1.0	0.8	2.2	2.1	0.1
GRANT	50,529	22.0	4.4	1.0	3.2	8.3	2.3	7.2
GREEN	36,054	8.5	2.4	2.0	2.8	0.7	0.2	2.8
GREEN LAKE	19,353	6.8	3.5	1.0	2.8	3.0	0.0	0.0
IOWA	23,964	4.7	1.9	1.0	2.2	0.4	0.0	1.1
IRON	6,983	5.5	7.9	1.0	1.0	2.0	0.0	1.5
JACKSON	19,969	6.7	3.4	1.2	2.6	1.8	1.1	0.0
JEFFERSON	56,937	18.1	3.2	1.3	7.8	3.3	3.5	2.3
Watertown	23,155	10.7	4.6	2.0	1.2	4.0	2.0	1.5
JUNEAU	26,903	12.9	4.8	2.0	4.5	2.9	0.9	2.7

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Populations shown are estimates provided by the Wisconsin Department of Administration for January 1, 2006.

**Table 3. Local Health Department FTE Staff, Wisconsin 2005 (continued)**

<b>LHD</b>	<b>Population</b>	<b>Total Staff</b>	<b>Staff per 10,000 Pop.</b>	<b>Administrator Staff</b>	<b>Public Health Nurse Staff</b>	<b>Other Professional Staff</b>	<b>Para-professional Staff</b>	<b>Support Staff</b>
KENOSHA	159,638	50.9	3.2	4.0	18.5	17.4	4.0	7.1
KEWAUNEE	21,157	5.3	2.5	1.0	1.0	1.8	0.5	1.0
LA CROSSE	110,743	57.8	5.2	10.0	8.0	21.2	9.6	9.0
LAFAYETTE	16,311	7.2	4.4	1.0	3.0	1.0	1.2	1.0
LANGLADE	21,471	12.5	5.8	2.0	7.5	1.0	2.0	0.0
LINCOLN	30,565	13.4	4.4	1.0	6.6	3.2	0.0	2.6
MANITOWOC	84,640	25.6	3.0	3.0	12.0	3.7	2.9	4.0
MARATHON	132,697	42.9	3.2	5.7	12.7	13.6	4.0	6.9
MARINETTE	44,543	11.8	2.6	2.0	3.0	3.0	1.0	2.8
MARQUETTE	15,252	7.0	4.6	1.0	2.5	1.5	0.0	2.0
MENOMINEE	4,633	1.0	2.2	1.0	0.0	0.0	0.0	0.0
MILWAUKEE*								
Cudahy	18,430	12.2	6.6	1.0	4.0	3.5	0.9	2.8
Franklin	33,000	6.5	2.0	1.0	4.0	0.6	0.0	1.0
Greendale	14,040	5.7	4.1	1.0	2.1	0.3	1.3	1.0
Greenfield	36,150	7.0	1.9	1.0	3.0	1.0	0.0	2.0
Hales Corners	7,642	2.3	3.0	1.0	0.8	0.2	0.0	0.3
Milwaukee City	590,370	305.2	5.2	12.0	64.4	98.0	59.8	71.0
North Shore	37,221	6.0	1.6	1.0	3.1	1.1	0.0	0.8
Oak Creek	32,104	7.1	2.2	1.0	4.4	0.1	0.0	1.6
St. Francis	8,808	2.7	3.1	1.0	1.0	0.3	0.1	0.3
Shorewood/Whitefish Bay	27,355	3.0	1.1	1.0	0.5	0.5	0.0	1.0
South Milwaukee	21,300	7.0	3.3	1.0	3.1	1.4	0.0	1.5
Wauwatosa	46,120	15.6	3.4	2.0	5.4	5.3	0.0	2.9
West Allis	64,352	27.7	4.3	3.0	7.9	8.3	2.3	6.3
MONROE	43,555	12.6	2.9	2.0	5.4	1.6	0.0	3.6
OCONTO	38,690	10.5	2.7	1.0	3.8	3.8	0.9	1.0
ONEIDA	38,313	17.2	4.5	2.0	4.6	5.6	0.0	5.0
OUTAGAMIE	100,614	23.9	2.4	1.0	8.5	4.9	7.0	2.5
Appleton	72,004	17.7	2.5	1.0	7.3	7.4	0.0	2.0
OZAUKEE	86,389	16.3	1.9	2.0	8.3	2.1	0.3	3.6
PEPIN	7,634	7.1	9.2	1.3	1.9	1.3	0.3	2.3

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**Table 3. Local Health Department FTE Staff, Wisconsin 2006 (continued)**

<b>LHD</b>	<b>Population</b>	<b>Total Staff</b>	<b>Staff per 10,000 Pop.</b>	<b>Administrator Staff</b>	<b>Public Health Nurse Staff</b>	<b>Other Professional Staff</b>	<b>Para-professional Staff</b>	<b>Support Staff</b>
PIERCE	39,805	23.2	5.8	1.0	6.9	4.3	0.0	11.0
POLK	45,139	27.5	6.1	2.0	6.4	12.6	1.7	4.8
PORTAGE	69,591	23.0	3.3	1.0	12.6	5.5	2.0	1.9
PRICE	16,066	16.7	10.4	1.0	5.0	2.5	1.9	6.4
Racine*								
Caledonia/ Mt. Pleasant	50,451	6.4	1.3	1.0	1.2	3.0	1.0	0.2
Racine City	82,611	29.2	3.5	1.0	8.1	12.2	2.3	5.6
West Racine	61,518	10.2	1.7	2.0	2.2	3.2	1.2	1.6
RICHLAND	18,125	5.0	2.8	1.0	2.6	0.2	0.2	1.0
ROCK	158,525	38.4	2.4	1.0	17.0	11.4	0.4	8.6
RUSK	15,572	7.5	4.8	2.0	1.0	2.5	1.0	1.0
ST. CROIX	78,028	16.4	2.1	1.1	5.6	5.7	1.9	2.1
SAUK	60,054	21.5	3.6	1.6	4.3	8.2	4.2	3.2
SAWYER	17,411	8.2	4.7	1.0	3.0	0.7	1.0	2.5
SHAWANO	42,304	10.9	2.6	1.0	4.0	1.4	4.5	0.0
SHEBOYGAN	116,348	35.5	3.1	4.0	15.0	5.8	6.5	4.3
TAYLOR	19,917	6.6	3.3	1.0	1.5	2.6	0.5	1.0
TREMPEALEAU	28,126	10.6	3.8	1.5	1.6	2.5	1.0	4.0
VERNON	29,400	8.9	3.0	1.0	4.7	1.2	0.0	2.0
VILAS	22,412	5.6	2.5	2.0	1.0	1.1	0.0	1.5
WALWORTH	99,761	13.8	1.4	1.0	5.3	3.2	0.8	3.5
WASHBURN	17,236	9.1	5.3	1.5	4.0	0.4	0.2	3.0
WASHINGTON	127,871	20.8	1.6	3.0	8.8	1.0	4.0	4.0
WAUKESHA	379,577	42.5	1.1	5.0	19.3	4.4	6.2	7.7
WAUPACA	53,575	21.9	4.1	3.2	3.9	11.1	0.8	3.0
WAUSHARA	25,083	14.4	5.7	1.0	6.4	5.0	0.0	2.0
WINNEBAGO	55,645	23.7	4.3	1.0	9.8	6.1	3.9	3.0
Menasha	17,282	8.3	4.8	1.0	3.6	1.0	1.7	1.0
Neenah	25,430	7.8	3.1	1.0	4.1	2.3	0.4	0.0
Oshkosh	65,510	11.5	1.8	1.0	3.8	5.3	0.0	1.5
WOOD	76,937	26.7	3.5	1.0	8.6	9.6	2.1	5.4

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**Wisconsin Local Health Department Financial Survey, 2006**

**1. LOCAL AGENCY INFORMATION**

Name of Local Health Department	
Name of Person Completing Survey	
Position of Person Completing Survey	
Telephone of Person Completing Survey	
E-mail of Person Completing Survey	

**CONSORTIA INFORMATION**

2. Are you a fiscal agent for a multi-jurisdictional consortium for public health programs or services?	___ Yes    ___ No
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**REVENUES.**  
**Please report the revenues received by your agency in 2006. Include only your agency's share of bioterrorism consortia funds. Exclude all home health care and personal care funds. See definitions.**

3. Federal Revenue Dollars	
4. State Revenue Dollars	
5. Fees for Services	
6. Donations reported as part of your annual budget	
7. Grants from non-governmental sources	
<b>8. TOTAL AGENCY REVENUES</b> <b>This should be the total of all the above revenues.</b> <b>Do not include local tax levy.</b>	

**EXPENSES.**  
**Please report the expenses incurred by your agency in 2006. Include only your agency's share of bioterrorism consortia expenses. Exclude all home health care and personal care expenses. See definitions.**

9. Personnel Expense Dollars	
10. Contracted Personnel and Services	
11. Other Expenses: This may include fixed expenses, Capital Outlay/Expenditures, Operations and Maintenance	
<b>12. TOTAL AGENCY EXPENSES</b> <b>This should be the total of all the above expenses.</b>	

**LOCAL TAX LEVY**  
**Include your CY2006 tax levy below. Your agency's local tax levy will be calculated by taking the difference between total revenues and total expenses and adjusting for carry-over amounts.**

13. CY2006 Carry-over:	
14. CY2006 Unspent Dollars:	
<b>15. CY2006 Local Tax Levy:</b>	

<b>Local Health Department Financial Survey — Definitions/Examples</b>			
	Category	Definition	Examples
<b>R E V E N U E S</b>	Federal Dollars	Federal grant from the Federal Government directly or as a pass-through from State Government. For bioterrorism consortia funds: include only your individual agency's share of these funds.	<ul style="list-style-type: none"> <li>➤ MCH Block Grant</li> <li>➤ CDC Tobacco Funds</li> <li>➤ PHHS - Block Grant</li> <li>➤ CDC Breast and Cervical Cancer</li> <li>➤ WIC</li> </ul>
	State Dollars	State GPR funds granted to local governments.	<ul style="list-style-type: none"> <li>➤ Childhood Lead</li> <li>➤ Well Woman Funds</li> <li>➤ POCAN</li> </ul>
	Fees for Service	Payments received from a party for services provided. Do not report any revenues for home health care or personal care.	<ul style="list-style-type: none"> <li>➤ License Fees</li> <li>➤ Insurance Payments</li> <li>➤ Medicare/Medicaid</li> </ul>
	Donations	Monies received as a donation/gift. Only include if it is reported as part of your agency's annual budget.	<ul style="list-style-type: none"> <li>➤ Estate Gift</li> </ul>
	Grants from Non-Governmental Sources	Grants received from a non-governmental unit.	<ul style="list-style-type: none"> <li>➤ CAP Fund</li> <li>➤ United Way</li> <li>➤ RWJ Foundation</li> <li>➤ Kellogg Foundation</li> </ul>
<b>E X P E N S E S</b>	Personnel	Costs associated with employees, including salary/wages and benefits. Do not report any expenses for home health care or personal care.	
	Contracted Personnel and Services	Costs associated with contracted personnel (workers not considered to be agency employees) and other contracted services. Do not report any expenses for home health care or personal care.	
	Fixed Expenses	Rent, utilities, insurance costs.	
	Capital Outlay/Expenditures	Any expenditures that meet your agency's definition of a capital expenditure.	
	Operations and Maintenance	All other expenses not included in any other area.	

Notes: MCH: Maternal and Child Health Block Grant.  
 PHHS: Preventive Health and Health Services.  
 WIC: Women, Infants, and Children program.  
 POCAN: Prevention of Child Abuse and Neglect.  
 CAP Fund: Child Abuse Prevention Fund.

**Wisconsin Local Health Department Staffing Survey  
2006**

<b>LOCAL AGENCY INFORMATION</b>		
Name of Local Health Department		
Name of Person Completing Survey		
Position of Person Completing Survey		
Telephone of Person Completing Survey		
E-mail of Person Completing Survey		
<b>STAFFING INFORMATION</b>		
<b>Staffing Category/Position</b>	<b>FTEs</b>	<b>Number of Staff (whole numbers only)</b>
Number of Health Department Staff Who Are Bilingual or Could Function as a Translator		
Number of Contracted Personnel Who Are Bilingual or Could Function as a Translator		
Administrator – Health Department Staff		
Administrator – Contracted Personnel		
Support Staff – Health Department Staff		
Support Staff – Contracted Personnel		
Computer Specialist – Health Department Staff		
Computer Specialist – Contracted Personnel		
Registered Sanitarian – Health Department Staff		
Registered Sanitarian – Contracted Personnel		
Other Environmental Health Professional – Health Department Staff		
Other Environmental Health Professional – Contracted Personnel		
Epidemiologist – Health Department Staff		
Epidemiologist – Contracted Personnel		
Public Health Nurse – Health Department Staff		
Public Health Nurse – Contracted Personnel		
Other Registered Nurse – Health Department Staff		
Other Registered Nurse – Contracted Personnel		
Licensed Practical Nurse – Health Department Staff		
Licensed Practical Nurse – Contracted Personnel		
Nurse Practitioner – Health Department Staff		
Nurse Practitioner – Contracted Personnel		
Certified Dietitian – Health Department Staff		
Certified Dietitian – Contracted Personnel		
Nutritionist – Health Department Staff		
Nutritionist – Contracted Personnel		
Dietetic Technician – Health Department Staff		
Dietetic Technician – Contracted Personnel		
Physician – Health Department Staff		
Physician – Contracted Personnel		
Dentist – Health Department Staff		
Dentist – Contracted Personnel		
Dental Hygienist – Health Department Staff		
Dental Hygienist – Contracted Personnel		

Public Health Educator – Health Department Staff		
Public Health Educator – Contracted Personnel		
Laboratory Professional – Health Department Staff		
Laboratory Professional – Contracted Personnel		
Laboratory Technician – Health Department Staff		
Laboratory Technician – Contracted Personnel		
Bilingual Health Aide/Interpreter/Translator – Health Department Staff		
Bilingual Health Aide/Interpreter/Translator – Contracted Personnel		
Other Public Health Professional – Health Department Staff		
Other Public Health Professional – Contracted Personnel		
Other Public Health Paraprofessional – Health Department Staff		
Other Public Health Paraprofessional – Contracted Personnel		
Total Number of Staff – Health Department Staff		
<b>Total Number of Staff – Contracted Personnel</b>		

<b>Definitions for Local Health Department Staffing Survey</b>	
<b>FTEs and Staff</b>	<p>The number of FTEs is the number of full-time equivalents that your agency allocated to that position. This number can be a fraction if you have part-time people.</p> <p>The number of staff is the number of actual people your agency had in that position. This will always be a whole number. Count staff if there was someone in that position at any time during the year. For example, if you have 1 full-time person and 1 half-time person, you have 1.5 FTEs and 2 staff. Staff should only be counted ONCE. Please classify staff in the most appropriate category.</p> <p><b>Type of Staff:</b> Please indicate the FTEs and Number of Staff for both Health Department Personnel and Contracted Personnel. Who is Health Department Staff? A general rule is that anyone who performs services for you is your employee if you control what will be done and how it will be done. Who is an Independent Contractor? A general rule is that you, the payer, have the right to control or direct only the result of the work done by an independent contractor, and not the means and methods of accomplishing the result.</p>
Administrator	<p>This includes the Director; Health and Human Services Director; Public Health Deputy Director or Supervisor; Health Officer, as defined by Wisconsin Statutes, Chapter 251 and HFS 139; and other personnel who direct, supervise, plan, organize, control, and/or coordinate public health services, education, and policy in public health agencies.</p> <p><a href="http://www.legis.state.wi.us/statutes/Stat0251.pdf">http://www.legis.state.wi.us/statutes/Stat0251.pdf</a>  <a href="http://www.legis.state.wi.us/rsb/code/hfs/hfs139.pdf">http://www.legis.state.wi.us/rsb/code/hfs/hfs139.pdf</a></p>
Support Staff	<p>The following classifications represent worker categories generally considered support staff, providing assistance in general areas of agency operations and management. They are not specific to public health.</p>
Computer Specialist	<p>Computer Specialist manages specialized technical aspects of computer operation, applications, operating systems and hardware.</p>
Registered Sanitarian	<p>As defined by Wisconsin Administrative Code, Chapter HFS 160.</p> <p><a href="http://www.legis.state.wi.us/rsb/code/hfs/hfs160.pdf">http://www.legis.state.wi.us/rsb/code/hfs/hfs160.pdf</a></p>
Other Environmental Health Professional	<p>Applies biological, chemical and public health principles to control, eliminate, improve, and/or prevent environmental health hazards, in areas including food processing and service, sanitation, and water, air and soil contamination.</p>
Epidemiologist	<p>Investigates and describes the determinants and distribution of disease, disability, and other health outcomes and develops the means for their prevention and control; investigates, describes, and analyzes the efficacy of programs and interventions.</p>

<b>Nurses</b>	
Public Health Nurse	As defined by Wisconsin Administrative Code Chapter HFS 101.03(149). Applies nursing and public health principles to assess, develop, implement and evaluate care plans and health programs related to health promotion, disease prevention, and health protection services for individuals, families and the community. <b>(149)</b> "Public health nurse" means a registered nurse who has completed a baccalaureate degree program approved by the national league for nursing for public health nursing preparation or post-registered nurse study which includes content approved by the national league for nursing for public health nursing preparation.
Other Registered Nurse	Registered nurse working in a LHD who does not meet the requirements of HFS 139. <a href="http://www.legis.state.wi.us/rsb/code/hfs/hfs139.pdf">http://www.legis.state.wi.us/rsb/code/hfs/hfs139.pdf</a>
Licensed Practical Nurse	As defined by Wisconsin Statutes, Chapter 441 <a href="http://www.legis.state.wi.us/statutes/Stat0441.pdf">http://www.legis.state.wi.us/statutes/Stat0441.pdf</a>
Nurse Practitioner	As defined by Wisconsin Statutes, Chapter 441 <a href="http://www.legis.state.wi.us/statutes/Stat0441.pdf">http://www.legis.state.wi.us/statutes/Stat0441.pdf</a>
Certified Dietitian	As defined by Wisconsin Statutes, Chapter 448 <a href="http://www.legis.state.wi.us/statutes/Stat0448.pdf">http://www.legis.state.wi.us/statutes/Stat0448.pdf</a>
Nutritionist	Provides assessment, counseling, teaching and program development for individuals, groups and facilities on nutritional practices for health promotion and disease prevention in areas including nutrition and eating behaviors, food preparation, and food service.
Dietetic Technician	Works under the close supervision of a certified dietitian or PH nutritionist to provide routine technical support services in public health agency clinics, including nutrition education, screening, record keeping and outreach. As defined by Wisconsin Statutes, Chapter 448 <a href="http://www.legis.state.wi.us/statutes/Stat0448.pdf">http://www.legis.state.wi.us/statutes/Stat0448.pdf</a>
Physician	Identifies persons or groups at risk of illness or disability and develops, implements and evaluates programs or interventions designed to prevent, treat or ameliorate such risks. May provide direct medical services within the context of such programs. As defined by Wisconsin Statutes, Chapter 448.01(5) <a href="http://www.legis.state.wi.us/statutes/Stat0448.pdf">http://www.legis.state.wi.us/statutes/Stat0448.pdf</a>
Dentist	As defined by Wisconsin Statutes, Chapter 447 <a href="http://www.legis.state.wi.us/statutes/Stat0447.pdf">http://www.legis.state.wi.us/statutes/Stat0447.pdf</a>
Dental Hygienist	As defined by Wisconsin Statutes, Chapter 447 <a href="http://www.legis.state.wi.us/statutes/Stat0447.pdf">http://www.legis.state.wi.us/statutes/Stat0447.pdf</a>
Public Health Educator	Designs, implements, evaluates and provides consultation on educational programs and strategies to support and modify health-related behaviors of individuals, families, organizations and communities and to promote the effective use of health programs and services.
Laboratory Professional	Plans, designs and implements laboratory procedures to identify and quantify agents in the environment which may be hazardous to human health, biological agents believed to be involved in the etiology of diseases in animals or humans, or other physical, chemical or biologic hazards.

Laboratory Technician	Plans, performs and evaluates laboratory analyses and procedures and is not elsewhere classified.
Bilingual Health Aide/Interpreter/Translator	A public health worker from an indigenous community who is trained on-the-job to work under the close supervision of public health professionals to provide public health services, including interpretation for clients who do not speak English.
Other Public Health Professional	Any professional staff not included above: please list and define.
Other Public Health Paraprofessional	Anything not included above: please list and define.